# Schedule 1

# FORM ECSRC - K

# ANNUAL REPORT PURSUANT TO SECTION 98(1) OF THE SECURITIES ACT, 2001

For the financial year ended September 202	23
Issuer Registration number BOM22021988MT	
Bank of Montserrat Limited	
(Exact name of report	ting issuer as specified in its charter)
Montserrat	
(Territ	tory of incorporation)
Brades Main Road, Brades MSR 1310, Montserra	at, West Indies
(Addre	ess of principal office)
REPORTING ISSUER'S:	
Telephone number (including area code):	664 - 491-3843
Fax number:	664-491-3163
Email address:	josephine.george@bankofmontserrat.ms
(Provide information stipulated in paragra	aphs 1 to 14 hereunder)
Indicate whether the reporting issuer has a Securities Act, 2001 during the preceding	filed all reports required to be filed by section 98 of the 12 months
Yes_	No
Indicate the number of outstanding shares	s of each of the reporting issuer's classes of common

CLASS	NUMBER
Common Stock	5,985,696

stock, as of the date of completion of this report.

### **SIGNATURES**

A Director, the Chief Executive Officer and Chief Financial Officer of the company shall sign this Annual Report on behalf of the company. By so doing each certifies that he has made diligent efforts to verify the material accuracy and completeness of the information herein contained.

The Chief Financial Officer by signing this form is hereby certifying that the financial statements submitted fairly state the company's financial position and results of operations, or receipts and disbursements, as of the dates and period(s) indicated. The Chief Financial Officer further certifies that all financial statements submitted herewith are prepared in accordance with International Accounting Standards consistently applied (except as stated in the notes thereto) and (with respect to year-end figures) including all adjustments necessary for fair presentation under the circumstances.



### **INFORMATION TO BE INCLUDED IN FORM ECSRC-K**

### 1. Business.

Provide a description of the developments in the main line of business including accomplishments and future plans. The discussion of the development of the reporting issuer's business need only include developments since the beginning of the financial year for which this report is filed.

There has been no advancement in the Bank's ability to obtain a US correspondance bank.

With the banking environment rapidly changing, the Bank embarked on a transformation journey to become a more agile and customer centric institution. This is expected to create the ideal customer experince and maximise operational efficiency and contribute to the institution's continous growth and development.

The journey towards "BoM Beyond" focuses on four strategic pillars: Customers, Operations & Risk, Technology & Data and People and Culture. These will be translated through three stragetci initiatives namely: Reshaping the people and culture; Reinventing the BoM customer experience and Reimagining operations through an increased use of technology.

In light of the global downward pressue on interest rates on fixed income instrutments the Bank continues to evaluate and strenghten its overall investment strategy to achieve and maintain an average earned interest income sufficent to cover both its obligations to depositors and its operations. This includes increasing our investments in entities outside of the region contingent on prudent risk/return analysis.	
With the local lending market saturated BoM continues to explore the lending market outside of Montserrat. These include Montserratians and persons of Montserratian desent in the regional and international diaspora and loan syndication opporunties with other regional indigenous banks.	

### 2. Properties.

Provide a list of properties owned by the reporting entity, detailing the productive capacity and future prospects of the facilities. Identify properties acquired or disposed of since the beginning of the financial year for which this report is filed.

The following properties are owned by the Bank:
a) Parcel 5/5 Block 15, Plymouth, Montserrat - 0.1 acres. b) Parcel 13/7 Block 150, St Peters, Montserrat - 0.25 acres c) Parcel 13/7 Block 70, St Peters, Montserrat - 0.52 acres d) Parcel 13/7 Block 71, St Peters, Montserrat - 0.64 acres
Whilest Parcel (c) above is located in the unsafe zone, the two other Parcels listed in (a) and (b) above, is where the Bank currently operates in Brades, Montserrat.

# 3. Legal Proceedings.

Furnish information on any proceedings that were commenced or were terminated during the current financial year. Information should include date of commencement or termination of proceedings. Also include a description of the disposition thereof with respect to the reporting issuer and its subsidiaries.

commenced in 2009, 2019 and 2020 and are still on going.	ne legal matters

4.	Submission	of Matters	to a Vote	of Security 1	Holders.

If any matter was submitted to a vote of security holders through the solicitation of proxies or otherwise during the financial year covered by this report, furnish the following information:

(a)	The date of	f the meeting a	and whe	ther it was	an annual	l or special	meeting
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Annual General Meeting	- 14th August 2024		

(b) If the meeting involved the election of directors, the name of each director elected at the meeting and the name of each other director whose term of office as a director continued after the meeting.

Elected Directors:
None

Continuing Directors:

1) Dalton Lee

5) Agatha Aspin

2) Venita Cabey

6) Alision Fenton-Willock

3) Joseph Irish

7) Duleep Cheddie

4) Bruce Farara

8) Robert Frederick

9) Reuben T Mead

10) John P Osborne

- (c) A brief description of each other matter voted upon at the meeting and a statement of the number of votes cast for or against as well as the number of abstentions as to each such matter, including a separate tabulation with respect to each nominee for office.
- 1) To receive the Auditors report and annual accounts for the year ended 30th September 2023 All in favour
- 2) To appoint Auditors and authorise the Board of Directors to fix thier remuneration All in favour
- 3) Directors retiring by rotation and eligable for re-election:

Agatha Aspin - All in favour

Alison Fenton-Willock - All in favour

Bruce Farara - All in favour

Dalton Lee - All in favour

Venita Cabey - All in favour

- 4) To sanction a dividend of 0.39c per share to all shareholders on record as at 30 September 2023 All in favour
- (d) A description of the terms of any settlement between the registrant and any other participant.

None	

	(e)	Relevant details of any matter where a decision was taken otherwise than at a meeting of such security holders.
	None	
5.	Mark	tet for Reporting issuer's Common Equity and Related Stockholder Matters.
		sh information regarding all equity securities of the reporting issuer sold by the ting issuer during the period covered by the report.
	None	
6.	Finaı	ncial Statements and Selected Financial Data.
6.		ncial Statements and Selected Financial Data.  h Audited Financial Statements, which comprise the following:
6.		h Audited Financial Statements, which comprise the following:  For the most recent financial year
6.	Attac	h Audited Financial Statements, which comprise the following:  For the most recent financial year Auditor's report; and
6.	Attac	h Audited Financial Statements, which comprise the following:  For the most recent financial year
6.	Attac	For the most recent financial year Auditor's report; and Statement of Financial Position;  For the most recent financial year and for each of the two financial years
6.	Attac	For the most recent financial year Auditor's report; and Statement of Financial Position;  For the most recent financial year and for each of the two financial years preceding the date of the most recent audited Statement of Financial Position
6.	Attaci	For the most recent financial year Auditor's report; and Statement of Financial Position;  For the most recent financial year and for each of the two financial years preceding the date of the most recent audited Statement of Financial Position being filed Statement of Profit or Loss and other Comprehensive Income;
6.	Attac	For the most recent financial year Auditor's report; and Statement of Financial Position;  For the most recent financial year and for each of the two financial years preceding the date of the most recent audited Statement of Financial Position being filed

### 7. Disclosure about Risk Factors.

Provide a discussion of the risk factors that may have an impact on the results from operations or on the financial conditions. Avoid generalised statements. Typical risk factors include untested products, cash flow and liquidity problems, dependence on a key supplier or customer, management inexperience, nature of business, absence of a trading market (specific to the securities of the reporting issuer), etc. Indicate if any risk factors have increased or decreased in the time interval between the previous and current filing.

### Currency Risk

Currenyc risk refers to the potential impact of fluctions in the exchange rates of the bank's financial position. The Bank's exposure to currency risk is considered very low as most transactions and its assests and liabailies are demoinated in Eastern Caribbean Dollars (ECD) or Uunited States Dollars (USD). The Eastern Caribbean Dollars (ECD) is pegged to teh US dollar and has reamined at ECD \$2.70 to the USD\$1.00 since its inception in 1981.

Transactions, assets and liabailities which are subject to fluctuations are denominated in Canadian, Euro and Pounds Sterling. The values of these transactions are relatively small and account balances are kept at a minimum and monitored closely.

#### Interest Rate Risk

This is the potential impact of changes in interest rate on the bank's net interest income and economic value in equity. Interest rates on new loans and advances as well as Deposit liabailites remained unchanged during the past year. The Bank closely monitors interest rate flucutions and employs measures such as portfolio diversification to mitigate such risks.

### Liquidity Risks

Liquidity risk is the Bank's ability to meet its finanical committments when they become due. The Bank uses a range of liability maturities to maintain a balance between flexibilty and continuity of fundng. It's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficent liquidity to meet its liabilities when due, under both normal and stressed conditions, by always maintaining a diverse portfoilio of short-term liquid assests. Managament assesses information regarding the liquidity profile of thier financial assests and liabilities and details of other projected cash flows arising from projected future business on a regular basis. A portfolio of short-term liquid assests with ranaging maturities, comprising deposits at other banks and other interbank facilities is held to ensure sufficent liquidity is maintained by the Bank.

As a mitigation tool the Bank maintains a USD\$ 20 million line of credit with a large US brokerage house that can be usiltised during stressed liquidity conditions.

### Credit Risk

Credit risk arsies from the possibility of borrowers defaulting on thier financial obligations to the Bank. The Bank's Credit Policy is designed to ensure that proper and thorough underwriting guidelines are followed. This includes formulating credit policies, internal authorisations structure for approval and renewal of credit facilaities and continous review and assessment of credit risk.

(a)	Where the rights of the holders of any class of registered securities have been materially modified, give the title of the class of securities involved. State briefly the general effect of such modification upon the rights of holders of such securities
None	
(b)	Where the use of proceeds of a security issue is different from that which is stated in the registration statement, provide the following:
	<ul> <li>Offer opening date (provide explanation if different from date disclosed in the registration statement)</li> <li>None</li> </ul>
	<ul> <li>Offer closing date (provide explanation if different from date disclosed in the registration statement)</li> </ul> None
	Name and address of underwriter(s)  N/A
	■ Amount of expenses incurred in connection with the offer N/A
	<ul> <li>Net proceeds of the issue and a schedule of its use</li> <li>N/A</li> </ul>
	<ul> <li>Payments to associated persons and the purpose for such payments</li> </ul>

None	
efau	ilts upon Senior Securities.
	-
i)	If there has been any material default in the payment of principal, interest, a sinking or purchase fund instalment, or any other material default not satisfied within 30 days, with respect to any indebtedness of the reporting issuer or any of its significant subsidiaries exceeding 5 per cent of the total assets of the reporting issuer and its consolidated subsidiaries, identify the indebtedness. Indicate the nature of the default. In the case of default in the payment of principal, interest, or a sinking or purchase fund instalment, state the amount of the default and the total arrears on the date of filing this report.
No	ne
p)	If any material arrears in the payment of dividends have occurred or if there has been any other material delinquency not satisfied within 30 days, give the title of the class and state the amount and nature of the arrears or delinquency.
No	ne
1	

9.

# 10. Management's Discussion and Analysis of Financial Condition and Results of Operation.

Discuss the reporting issuer's financial condition covering aspects such as liquidity, capital resources, changes in financial condition and results of operations during the financial year of the filing. Discussions of liquidity and capital resources may be combined whenever the two topics are interrelated.

The Management's Discussion and Analysis should disclose sufficient information to enable investors to judge:

- 1. The quality of earnings;
- 2. The likelihood that past performance is indicative of future performance; and
- 3. The issuer's general financial condition and outlook.

It should disclose information over and above that which is provided in the management accounts and should not be merely a description of the movements in the financial statements in narrative form or an otherwise uninformative series of technical responses. It should provide management's perspective of the company that enables investors to view the business from the vantage point of management.

The discussion should focus on aspects such as liquidity; capital resources; changes in financial condition; results of operations; material trends and uncertainties and measures taken or to be taken to address unfavourable trends; key performance indicators; and non-financial indicators.

### General Discussion and Analysis of Financial Condition

Net profit after tax	

### **Liquidity and Capital Resources**

Provide a narrative explanation of the following (but not limited to):

- i) The reporting issuer's financial condition covering aspects such as liquidity, capital resources, changes in financial condition and results of operations.
- ii) Any known trends, demands, commitments, events or uncertainties that will result in, or that are reasonably likely to result in, the issuer's liquidity increasing or decreasing in any material way. If a deficiency is identified, indicate the course of action that the reporting issuer has taken or proposes to take to remedy the deficiency.
- iii) The issuer's internal and external sources of liquidity and any material unused sources of liquid assets.
- iv) Provisions contained in financial guarantees or commitments, debt or lease agreements or other arrangements that could trigger a requirement for an early payment, additional collateral support, changes in terms, acceleration of maturity, or the creation of an additional financial obligation such as adverse changes in the issuer's financial ratios, earnings, cash flows or stock price or changes in the value of underlying, linked or indexed assets.
- v) Circumstances that could impair the issuer's ability to continue to engage in transactions that have been integral to historical operations or are financially or operationally essential or that could render that activity commercially impracticable such as the inability to maintain a specified level of earnings, earnings per share, financial ratios or collateral.
- vi) Factors specific to the issuer and its markets that the issuer expects will affect its ability to raise short-term and long-term financing, guarantees of debt or other commitment to third parties, and written options on non-financial assets.
- vii) The relevant maturity grouping of assets and liabilities based on the remaining period at the balance sheet date to the contractual maturity date. Commentary should provide information about effective periods and the way the risks associated with different maturity and interest profiles are managed and controlled.
- viii) The issuer's material commitments for capital expenditures as of the end of the latest fiscal period, and indicate the general purposes of such commitments and the anticipated source of funds needed to fulfil such commitments.
- ix) Any known material trends, favorable or unfavorable, in the issuer's capital resources, including any expected material changes in the mix and relative cost of capital resources, considering changes between debt, equity and any off-balance sheet financing arrangements.

### Discussion of Liquidity and Capital Resources

### Liquidity - STRONG

Bank of Montserrat's approach to liquidity management is to ensure that it alwasy has funds available to meet its liabilities when they become due, under both normal and stressed conditions, to avoid incurring unacceptable losses or reputation risk. Management assesses information regarding the liquidity profile of thier financial assest and liabilities and details of other projected cash flows arising from projected furture business on a regular basis. It then maintains a portofilio of short-term liquid assest, largely made up of deposits at banks and other inter-bank facilaties, to ensure that sufficent liquidity is maintained by the Bank to meet changes in its funding requirements.

### Capital Adequacey - STRONG

Bank of Montserrat monitors closely its capital adequacey ratio (CAR) and develops systems to ensure that the ratio is maintained. As at September 30, 2023 BoM's CAR was 19.9% and reflected an improvement over the CAR of 15.8% in 2022. This is above the ECCB's statutory minimum of 8% and at the Bank's internal benchmark of 15%.

BoM in its capital planning function ensures that its capital goals are aligned with its risk appetites and risk profile, as well as expectations of internal and external stakeholders, providing specific goals for the level and composition of capital for both current and under stressed conditions.

BoM has established capital targets above that of ECCB's capital goals, to ensure that capital levels will not fall below the goals during periods of stress. The Bank's capital targets take into consideration forward-looking elements related to the economic outlook in Montserrat, the Bank's financial condition, the potential impact of stress events, and the uncertainty inherent in the capital planning process.

### **Off Balance Sheet Arrangements**

Provide a narrative explanation of the following (but not limited to):

- i) Disclosures concerning transactions, arrangements and other relationships with unconsolidated entities or other persons that are reasonably likely to materially affect liquidity or the availability of, or requirements for capital resources.
- ii) The extent of the issuer's reliance on off-balance sheet arrangements should be described fully and clearly where those entities provide financing, liquidity, market or credit risk support, or expose the issuer to liability that is not reflected on the face of the financial statements.
- or-going relationship with the issuer and its affiliates and the potential risk exposures resulting from its contractual or other commitments involving the off-balance sheet arrangements.
- iv) The effects on the issuer's business and financial condition of the entity's termination if it has a finite life or it is reasonably likely that the issuer's arrangements with the entity may be discontinued in the foreseeable future.

None		

### **Results of Operations**

In discussing results of operations, issuers should highlight the company's products and services, facilities and future direction. There should be a discussion of operating considerations and unusual events, which have influenced results for the reporting period. Additionally, any trends or uncertainties that might materially affect operating results in the future should be discussed.

Provide a narrative explanation of the following (but not limited to):

- i) Any unusual or infrequent events or transactions or any significant economic changes that materially affected the amount of reported income from continuing operations and, in each case, the extent to which income was so affected.
- ii) Significant components of revenues or expenses that should, in the company's judgment, be described in order to understand the issuer's results of operations.
- iii) Known trends or uncertainties that have had or that the issuer reasonably expects will have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations.
- iv) Known events that will cause a material change in the relationship between costs and revenues (such as price increases, costs of labour or materials), and changes in relationships should be disclosed.
- v) The extent to which material increases in net sales or revenues are attributable to increases in prices or to increases in the volume or amount of goods or services being sold or to the introduction of new products or services.
- vi) Matters that will have an impact on future operations and have not had an impact in the past.
- vii) Matters that have had an impact on reported operations and are not expected to have an impact upon future operations
- viii) Off-balance sheet transactions, arrangements, obligations (including contingent obligations), and other relationships that have or are reasonably likely to have a current or future effect on the registrant's financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.
- ix) Performance goals, systems and, controls,

# Overview of Results of Operations

Over view of Results of Operations
The Bank of Montserrat recorded a significant turnaround in its financial performance, achieving a net profit before taxes of EC6.8 million. This stands in stark contrast to the previous year, when the bank reported a loss of EC1.5 million.
The bank's total assets increased by EC\$8.3 million, or 2.03%, for the fiscal year. As a result of the strong performance, the bank declared a dividend of 39 cents per share for 2023, which was the highest in its history. Shareholders had the option to receive the dividend in cash or to reinvest it.
Total income saw a notable increase of 14% to EC24.1 million. This growth was primarily driven by a rise in interest income, which reached EC18 million, and a continued expansion of the bank's investment portfolio.
The positive results for the 2023 fiscal year were attributed to the effectiveness of the bank's strategic investments and prudent financial management. The bank's leadership highlighted its commitment to continued growth and success through strategic initiatives aimed at maintaining its leadership in Montserrat's financial sector.

	Describe any changes in auditors or disagreements with auditors, if any, on financial
	disclosure.
	None
12.	Directors and Executive Officers of the Reporting Issuer. (Complete Biographical Data Form attached in Appendix 1 and Appendix 1(a) for each director and executive officer)
	Furnish biographical information on directors and executive officers indicating the nature of their expertise.
<b>13.</b>	Other Information.
	The reporting issuer may, at its option, report under this item any information, not previously reported in a Form ECSRC – MC report provided that the material change occurred within seven days of the due date of the Form ECSRC – K report. If disclosure of such information is made under this item, it need not be repeated in a Form ECSRC – MC report which would otherwise be required to be filed with respect to such information.
No	one
No	

# 14. List of Exhibits

List all exhibits, financial statements, and all other documents filed with this report.

Bank of Montserrat Limited 2023 Financial Statements
Directors Biographical Dtata
Executive Officers Biographical data

# APPENDIX 1 – BIOGRAPHICAL DATA FORMS

# **DIRECTORS OF THE COMPANY**

Name:	ton Lee Po	osition: Chairman
Mailing	ddress: PO Box 10. Brades	
	PO Box 10. Brades	
	Montserrat	
Telepho	No.: 1 664-491-3843	
	eld during past five years (include names of emplescription of <b>current</b> responsibilities	ployers and dates of employment).
Chairman o Chairman o Chairman o	Managing Director of Dalton Lee DBA Veradenis Business Co ard of Directors - Bank of Montserrat Ltd ecutive Committee of the Board of Directors Investment Committee of the Board of Directors Human Resources Committee of Board of Directors	onsulting LLC (USA)
Educati	(degrees or other academic qualifications, school	ols attended, and dates):
BSc Accou	z, Cum Laude	

# APPENDIX 1(a) – BIOGRAPHICAL DATA FORMS

# EXECUTIVE OFFICERS AND OTHER KEY PERSONNEL OF THE COMPANY

Name: Baldwin Tay	or General Manager Position:
Mailing Address:	C/O Bank of Montserrat
Walling Address.	PO Box 10. Brades
	Montserrat
Telephone No.:	1 664-491-3843
	ing past five years (including names of employers and dates of employment).  otion of <u>current</u> responsibilities.
2020- 2023 - Bank of M 1995 -2019 - Bank of St	Iontserrat Limited (General Manager) Lucia (Senior Manager Retail Banking)
, -	es or other academic qualifications, schools attended, and dates):
	Business Administration Degree - Durham University, Durham, UK Commerce Degree - majoring in Marketing and Human Resource Management, St Mary's University, Halifax, Nova Scotia
Also a Director o	f the company Yes No
If retained on a pa	art time basis, indicate amount of time to be spent dealing with company matters:
Use additional she	ets if necessary.

**Position: Senior Manager Operations** 

Name: Kathyan L	ee – Fenton Age: 49
Mailing Address:	C/o Bank of Montserrat Ltd
	P O Box 10 Brades
	Montserrat
Telephone No:	+ 1 664- 491 3843
employment).	ng past five years (Including names of employers and dates of
October 1997 to	present – Bank of Montserrat Limited
supervising the coinclude (1) Custo Business (4) For	Ig support to management in planning, organizing, executive and day-to-day activities of the Bank's Operations Department to omer Service and Sales (2) Treasury and Tellers, (3) Deposit eign Exchange (5) Central Processing (6) Operation Risk (7) e Administration (8) Bank Ambiance.
Education (degree	s or other academic qualification, school attended, and dates):
2022 – Graduate	e School of Banking at Louisiana State University
2009 – BSc Man	agement (Hons) – University of the West Indies
Also a Director of t	the company Yes No
If retained on a pa Mattes:	rt time basis, indicate of time to be spent dealing with company

Position: Internal Auditor

-	Lee Age: 40
Mailing Address:	C/o Bank of Montserrat Ltd
	P O Box 10 Brades
	Montserrat
Telephone No:	+ 1 664- 491 3843
employment).	ng past five years (Including names of employers and dates of ion of current responsibilities.
April 2005 to proto present)	esent: Bank of Montserrat Limited (Internal Auditor – June 2018
	planning, executive and reporting on operational, financial, ompliance related audits/reviews of Bank of Montserrat Limited.
Education (degree	s or other academic qualification, school attended, and dates):
	s or other academic qualification, school attended, and dates): of Charted Accountants of the Eastern Caribbean)
ICAEC (Member	
ICAEC (Member 2008 – ACCA (M	of Charted Accountants of the Eastern Caribbean)
ICAEC (Member 2008 – ACCA (M	of Charted Accountants of the Eastern Caribbean)  Member of Chartered Certified Accountants)  Jounting – University of the West Indies

Position: IT Manager

Name: Mr. Dyonn	ne Duberry Age: 40	
Mailing Address:	C/o Bank of Montserrat Ltd	
	P O Box 10 Brades	
	Montserrat	
Telephone No:	+ 1 664- 491 3843	
employment).	ng past five years (Including names of employers and dates of tion of current responsibilities.	
_	5 – Present: Bank of Montserrat Ltd – IT Manager Lugust 2018 – Information Systems & Technology Manager – Montserrat	
responsibility for	analyzing and directing all IT related activities. Supervisory r all IT Department employees. Coordination of all IT related eveloping to installation and acts as a liaison between clients, isultants.	
Education (degree	es or other academic qualification, school attended, and dates):	
	helor of Science Degree – Computer Science & Information iversity of Technology - Jamaica	
Also a Director of t	the company Yes No	
If retained on a pa Mattes:	rt time basis, indicate of time to be spent dealing with company	r

			Position: A	accountant
Name: Ms. Deslyn	e Plato		Age: 45	
Mailing Address:	C/o Bank of M	Iontserrat Ltd		
	P O Box 10 B	rades		
	Montserrat			
Telephone No:	+ 1 664- 491 3	843		
List jobs held durinemployment). Give Brief descript		s (Including names	of employe	rs and dates of
April 2005 to pre	sent: Bank of M	ontserrat Limited (	Accountant	– June 2018 to
_	eports and state	nagement in the proments and to ensurnation	-	
Education (degrees	s or other acade	mic qualification, se	chool attend	led, and dates):
•	nti Money Laund	d Certified Account lering Certified Ass n		LCA) – Florida
2009 – BSc Acco	unt (Hons) – Ur	niversity of the Wes	t Indies	
Also a Director of t	he company	Yes	No No	
If retained on a par Mattes:	rt time basis, inc	licate of time to be	spent dealir	ng with company

Position: Manager Risk & Compliance

Mailing Address:	C/o Bank of Montserrat Ltd
	P O Box 10 Brades
	Montserrat
Telephone No:	+ 1 664- 491 3843
employment).	ng past five years (Including names of employers and dates of ion of current responsibilities.
October 1st 2018 to October 2017 – Sept September 2016 – A June 2014 – Sept 20 To develop and main banking laws, regula to management in ir	oresent – Bank of Montserrat Limited – Manager Risk & Compliance October 2020 Bank of Montserrat Limited - SNR Risk & Compliance Officer ember 2018 – Financial Compliance Executive Examiner –ONDCP pril 2017 – Supervisory Committee Member – Cardiff & Vale Credit Union 15 – Financial Compliance Examiner –ONDCP nation an adequate and effective ERM program to ensure full compliance with attions and internal policies, procedures and processes. To give strong support implementing and administering all aspects of the Bank's risk and compliance unethical, illegal, or improper conduct of customers and employees.
October 1st 2018 to C October 2017 – Sept September 2016 – A June 2014 – Sept 20 To develop and main banking laws, regula to management in ir program to prevent	October 2020 Bank of Montserrat Limited - SNR Risk & Compliance Officer ember 2018 – Financial Compliance Executive Examiner –ONDCP pril 2017 – Supervisory Committee Member – Cardiff & Vale Credit Union 15 – Financial Compliance Examiner –ONDCP ntain an adequate and effective ERM program to ensure full compliance with tions and internal policies, procedures and processes. To give strong support plementing and administering all aspects of the Bank's risk and compliance
October 1st 2018 to CO October 2017 – Sept September 2016 – A June 2014 – Sept 20 To develop and main banking laws, regulato management in ir program to prevent Education (degree 2015 – 2017 : MS 2010 – 2013: BSG 2019 – Certified	October 2020 Bank of Montserrat Limited - SNR Risk & Compliance Officer ember 2018 – Financial Compliance Executive Examiner –ONDCP pril 2017 – Supervisory Committee Member – Cardiff & Vale Credit Union 15 – Financial Compliance Examiner –ONDCP natain an adequate and effective ERM program to ensure full compliance with attions and internal policies, procedures and processes. To give strong support applementing and administering all aspects of the Bank's risk and compliance unethical, illegal, or improper conduct of customers and employees.

Position: Senior Supervisor – Loans & Advances

Name: Ms. Amano	la Jno Baptiste Age: 47			
Mailing Address:	C/o Bank of Montserrat Ltd			
	P O Box 10 Brades			
	Montserrat			
Гelephone No:	+ 1 664- 491 3843			
employment).	ng past five years (Including names of employers and dates of ion of current responsibilities.			
administration a the portfolio of L practices/guideli portfolio ensurin	g support to the General Manager in the development, and servicing of the Lending Portfolio; and aggressively develop coan Accounts while ensuring adherence to sound credit ines. To assist with the management of the Non-Performing ag compliance, integrity and accuracy on the portfolio of poorly unts and applies approved strategies to regularize same or necessary.			
Education (degrees	s or other academic qualification, school attended, and dates):			
	sters of business administration Degree ity, Durham ,United Kingdom			
1991 – 1995, Bacl Resource Manage	helors of Commerce Degree majoring in Marketing & Human			
Also a Director of t	the company Yes No			
If retained on a par Mattes:	rt time basis, indicate of time to be spent dealing with company			

Position: Loan Recoveries & Monitoring Officer

tserrat  64- 491 3843  five years (Including names of employers and dates of current responsibilities.  In: Bank of Montserrat Limited  ort to the Lending Function in the administration and g Portfolio; and to aggressively pursue delinquent the management of the Non-Performing portfolio ategrity and accuracy on the portfolio of poorly performing roved strategies to regularize same of litigation where
five years (Including names of employers and dates of current responsibilities.  In: Bank of Montserrat Limited  Ort to the Lending Function in the administration and generation; and to aggressively pursue delinquent the management of the Non-Performing portfolio attegrity and accuracy on the portfolio of poorly performing
trive years (Including names of employers and dates of current responsibilities.  In: Bank of Montserrat Limited  Ort to the Lending Function in the administration and generation; and to aggressively pursue delinquent the management of the Non-Performing portfolio attegrity and accuracy on the portfolio of poorly performing
current responsibilities.  nt: Bank of Montserrat Limited  ort to the Lending Function in the administration and generation; and to aggressively pursue delinquent the management of the Non-Performing portfolio attegrity and accuracy on the portfolio of poorly performing
ort to the Lending Function in the administration and g Portfolio; and to aggressively pursue delinquent the management of the Non-Performing portfolio ategrity and accuracy on the portfolio of poorly performing
Portfolio; and to aggressively pursue delinquent the management of the Non-Performing portfolio tegrity and accuracy on the portfolio of poorly performing
ner academic qualification, school attended, and dates):
f business administration Degree rham ,United Kingdom
of Commerce Degree majoring in Marketing & Human v, Halifax, Nova Scotia
npany Yes No
1

P — M	bey Age: 49 To Bank of Montserrat Ltd O Box 10 Brades ontserrat
P — M	O Box 10 Brades
 M 	
	ontserrat
Telephone No: +	
<b>1</b>	1 664- 491 3843
employment).	ast five years (Including names of employers and dates of of current responsibilities.
March 1996 to preser	t: Bank of Montserrat Limited
planning, organizing include, central proce	oport to the Senior Supervisor of Central Processing in and executing the day to day activities of the department to essing activities, treasury management, account verification, , merchant and brokerage services.
Education (degrees or	other academic qualification, school attended, and dates):
In process – BSc Mar	nagement – University of the West Indies

Mattes:

Position: AML reporting / Compliance Officer

Name: Mrs. Brend	da Buffonge Age: 50		
Mailing Address:	C/o Bank of Montserrat Ltd		
	P O Box 10 Brades		
	Montserrat		
Telephone No:	+ 1 664- 491 3843		
employment).	ng past five years (Including names of employers and dates of tion of current responsibilities.		
May 1998 to pres Reporting from M	sent – Bank of Montserrat Ltd (Compliance Officer/ AML March 2014)		
0	apport to management in developing, implementing and all aspects of AML/Compliance Management Program along with ng reporting.		
Education (degree	s or other academic qualification, school attended, and dates):		
2016 – BA (Hons	ject Management – Angli Ruskin University / RDI – UK s) Business Marketing – Angli Ruskin University / RDI – UK Business Management – Resource Development International		
Ltd- UK	ness Management - University of the West Indies		

If retained on a part time basis, indicate of time to be spent dealing with company Mattes:

Information concerning non – Executive Directors:

Certified in Public Administration

Name: Mrs	. Venita Cabey	Position: _	Director
		Age:	66
Mailing Address:	C/o Bank of Montserrat	Ltd	
	P O Box 10 Brades,		
	Montserrat		
Telephone No:	+ 1664 4913843		
List jobs held dur	ing past five years (Includin	ng names of employer	s and dates of
employment).			
Give Brief descrip	tion of current responsibili	ties.	
2005 – Present Security Fund	: Deputy Director/ Financia	al Controller of the M	ontserrat Social
	nan Resource Committee of as Committee of the Board o		rs
Member – Loai 	is Committee of the Board C	of Directors	
			·
Education (degre	es or other academic qualifi	cation, schools attend	led, and dates):
ACCA Affiliate			
BSc-Theology			
	Education (Hons)		
_	ma in Accounting and Busin	ness	
Diploma Busine	ss Education (Hons)		

Name: Mr. 1	Bruce Farara	Position: _	Director
		Age:	72
Mailing Address:	C/o Bank of Montserrat Ltd		
	P O Box 10 Brades,		
	Montserrat		
Telephone No:	+ 1664 4913843		
employment).	ng past five years (Including nam	es of employer	rs and dates of
	Proprietor/ Managing Director E Proprietor / Managing Director S		
Member - Execu	man Resource Committee of the E ative Committee of the Board of E tment Committee of the Board of	Directors	ors
	s or other academic qualification strial Management	, schools attend	ded, and dates):

Name: Mr. John P. Osborn		P	os <u>ition:</u>	Director
		Age:	35	
ress:	C/o Bank of Montserrat	Ltd		
	P O Box 10 Brades,			
	Montserrat			
o:	+ 1664 4913843	_		
).		-	yers and o	lates of
TOR / N	ANAGING DIRECTOR -	- OSBORNE SER	VICE STA	TION
Investi	nent Committee of the Bo	oard of Directors		
		•	tended, an	d dates):
	ress:  fo:  d during ). escriptic FOR / M Execut Investr HR Co	P O Box 10 Brades,  Montserrat  + 1664 4913843  d during past five years (Including). escription of current responsibility  FOR / MANAGING DIRECTOR - Executive Committee of the Boat Investment Committee of the Boat HR Committee of the Board of E	Age:  ress: C/o Bank of Montserrat Ltd  P O Box 10 Brades,  Montserrat  fo: + 1664 4913843  d during past five years (Including names of employ). escription of current responsibilities.  FOR / MANAGING DIRECTOR – OSBORNE SERVE Executive Committee of the Board of Directors Investment Committee of the Board of Directors HR Committee of the Board of Directors	ress: C/o Bank of Montserrat Ltd  P O Box 10 Brades,  Montserrat  do: + 1664 4913843  d during past five years (Including names of employers and of the secription of current responsibilities.  FOR / MANAGING DIRECTOR — OSBORNE SERVICE STATE  Executive Committee of the Board of Directors  Investment Committee of the Board of Directors  HR Committee of the Board of Directors  HR Committee of the Board of Directors  degrees or other academic qualification, schools attended, and

Name:	Mr. I	Ouleep Cheddie	Position: _	Director
			Age:	73
Mailing Address:		C/o Bank of Montserrat	Ltd	
		P O Box 10 Brades,		
		Montserrat		
Telephone No:		+ 1664 4913843	_	
employment Give Brief de	t).	ng past five years (Includin		rs and dates of
Retired 2017 – Mo	ontserr	at Utilities Ltd – Financial	Comptroller	
Member – Member –	Execu Audit	ompliance Committee of the tive Committee of the Board Committee of the Board of ement Committee of the Bo	rd of Directors f Directors	S
Education (	legrees	s or other academic qualific	cation, schools atten	ded, and dates):

Information concerning non – Executive Directors:

Name: Mr. l	Robert Frederick	Position: _	Director		
			Age:	69	
Mailing Address:		C/o Bank of Montserrat Ltd			
		P O Box 10 Brades,			
		Montserrat			
Telephone No:		+ 1664 4913843			
		· · · · · · · · · · · · · · · · · · ·			

List jobs held during past five years (Including names of employers and dates of employment).

Give Brief description of current responsibilities.

Retired Banker - (Royal Bank of Canada – OECS Region 1976 – 1984 and Bank of Nova Scotia 1984 – 2015

Chair – Loans Committee of the Board of Directors

Member – Executive Committee of the Board of Directors

Member – HR Committee of the Board of Directors

### Education (degrees or other academic qualification, schools attended, and dates):

High School Diploma

Various Certificates – Fundamentals of Corporate/Commercial Credit, Loan Structuring & Pricing, Corporate & Commercial Credit Finance – ICCB Accreditation, Financial Statement Analysis, Retail Banking Fundamentals, Operating Risk Management, AML/Compliance Risk Management, Performance Management, Loan Structuring (Including Public Debt Restructuring in Dominica), Risk Rating Customers, Executive Leadership.

Name: Mrs	s. Agatha Aspin	Position: _	Director
		Age:	
Mailing Address:	C/o Bank of Montserrat Ltd	d	
	P O Box 10 Brades,		
	Montserrat		
Telephone No:	+ 1664 4913843		
employment).	ring past five years (Including notion of current responsibilities		rs and dates of
_	Business Development Office rism, Gov't of Montserrat	r/Business Service	Manager,
	ns Committee of the Board of I Committee of the Board of Di		
1998 – 1999 MI 1996 – 1998 B.I	es or other academic qualificat BA (International Business) Ed (Secretarial Studies) National Diploma	tion, schools attend	ded, and dates):

Name: Mrs	. Alison Fenton Willock	Position: <u>Director</u>
		Age:
Mailing Address:	C/o Bank of Montserrat Ltd	i
	P O Box 10 Brades,	
	Montserrat	
Гelephone No:	+ 1664 4913843	
Give Brief descrip	etion of current responsibilities	
		s. obal Head of ESG, The Blackstone
-	y 2019 Vice President Legal &	Compliance, The Blackstone Group
	t Committee of the Board of D	
Member – Risk	& Compliance Committee of the	ne Board of Directors
Education (degre	es or other academic qualificat	tion, schools attended, and dates):
	York University School of Lav Accounting, Magna Cum Laude	

Name:	Mr. Jo	seph Irish		Position: _	Director
				Age:	
Mailing Address:		C/o Bank of Montserra	at Ltd		
		P O Box 10 Brades,			
		Montserrat			
Telephone No:		+ 1664 4913843			
employment	<b>:</b> ).	g past five years (Includ on of current responsibi		of employer	rs and dates of
	ı8 Finaı	lf Employed / Director ( ncial Secretary (Ag) Dep ontserrat			
Director – Bank of Montserrat LTD					
2006 MSc	Project	or other academic quali Planning & Managemer	nt, Univers	ity of Bradfo	ord
Hertfordsh	ire	ics & Finance (Second C Higher Education, Busi		• •	•

Name:	Ruel	en T Meade	Position:	Dir <u>ector</u>	
			Age:	_	69
Mailing Address:		C/o Bank of Montser	rat Ltd		
		P O Box 10 Brades,			
		Montserrat			
Telephone No:		+ 1664 4913843			
employme	nt).	ng past five years (Incluion of current responsi	_	ploye	ers and dates of
Retired					
		Committee of the Boar tment Committee of the		rs	
Education	(degree	s or other academic qua	alification, schools	s atter	nded, and dates):